# Economic Instruments to Help Finance Resilience Against Mega-Disasters

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## **Economics of Disasters: What have we learnt since 1923?**

#### Great Kanto earthquake (1923) innovated recovery instruments:

Successful post-disaster liquidity interventions from BoJ (Okazaki et al 2023)

#### Lesson 1: build resilience prior to disasters:

- <u>Absorptive resilience</u> to limit initial impact: mitigate, anticipate, warn, coordinate relief Japan already world #1!
- <u>Adaptive resilience</u> to speed up recovery: insurance cover and own-protection to allow quick restart of private investments.
- <u>Transformative resilience</u> to deal with extreme shocks (Kates et al 2014): new approaches, such as collective local protection, relocation and decentralisation

#### Lesson 2: unlock private sector financing by economic instruments:

- Using behavioural economics, incentives and financing for retrofitting investments
- Developing insurance markets (including through Catastrophe bonds)
- Public-private partnerships for transformative resilience

### Building an integrated public-private approach to natural disaster prevention and climate change adaptation

- Close policy convergence between Sendai Framework, Paris Climate
  Agreement, and Sustainable Development Goals (Yamazaki-Honda 2022):
  - Risk-informed integrated approach to complex interactions of natural disasters with climate factors e.g. Great Kanto earthquake and typhoon
  - Complementarities of instruments: e.g. flood/tsunami protection works, emergency energy and water networks etc.
  - Climate-proofing needed to ensure longer-term sustainability of disaster-mitigation investments (EU Commission 2023)
- Scope to encourage greater public-private focus on complementarities:
  - Banking and insurance risks from climate change and natural disasters already increasingly integrated (e.g. BoJ / FSA 2022).
  - Scope for common public-private activities focussed on common goals and common values: corporate social responsibility, protection of most vulnerable, preservation of environment, better governance.

## Strengthening household insurance to provide incentives for earthquake proofing investments

Households are not investing enough in earthquake retrofitting:

- Only 8% households benefit from retrofittingrelated discounts (source GIROJ 2022)
- Only 5.4% household benefit from maximum 50% retrofitting discount (ibid)
- Some 200,000 post-1981 wooden houses in Tokyo not retrofitted, despite generous subsidies

Earthquake insurance premia might give too optimistic view of actual earthquake risks (Naoi et al 2010):

- Premia set at prefecture-level and not closely related to localised seismic hazard risks or likely damages
- Pattern of household insurance take-up rates is paradoxical (see chart): lower take-up in riskiest areas
- Artificially low insurance rates could affect perceived incentives for retrofitting properties

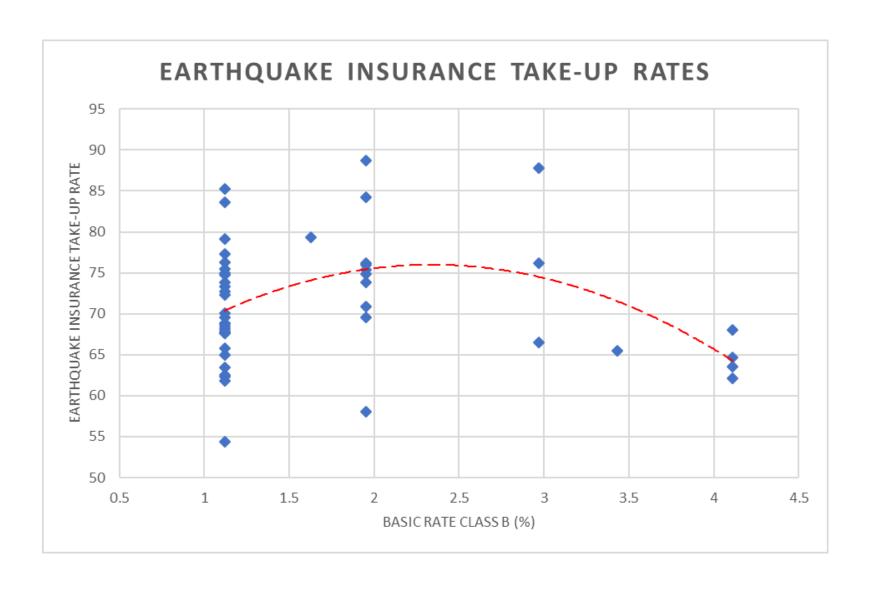
Provide households better information on seismic and climate change risks:

- Calculate implied subsidies on insurance premia, e.g. where actuarial rate would be > 30% higher than current premium
- Directly provide information on local seismic and related local risks (e.g. possible liquefaction risks and tsunami risks)

Consider providing households with more obvious incentives ("nudging") to invest in earthquake retrofitting:

- Consider more targeted insurance discounts
   e.g. favouring priority retrofitting
   investments, such as upgrading wooden
   buildings in line with latest building standards
- Consider providing incentives/ requirements for retrofitting of rental buildings (not eligible for building insurance), helping to address earthquake risks for 22.2% of households who are tenants.

# Pattern of household insurance take-up rates is paradoxical: lower take-up in riskiest areas



#### Strengthening Small and Medium-sized Enterprises (SEM) resilience to natural disasters

Under-use by SMEs of insurance and mitigation measures (Yamori 2019)

Earthquake insurance: 20%
Seismic strengthening: 12%
Business continuity plan: 21%

Supply chain management: 12%

#### SEM Insurance is expensive and difficult

- Largely financed by reinsurance (or CAT bonds) in absence of public support.
- Very low limits for property exposures
- Limited availability of business continuity insurance

Tohoku earthquake (2011) showed high vulnerability of SEMs lacking insurance:

- Insurance payments arrive much quicker than government subsidies
- Insurance helps to finance recovery after a disaster (Asai 2019)
- Insurance protection helps avoid "double debt" problem (Uechiro 2018)

Possible options for increasing SEM earthquake mitigation investments:

- Provide subsidy for disaster consultancy support of SEM Business Continuity Plans
- Provide local information on earthquake hazard risks and associated factor (liquefaction and tsunami risks)
- Consider enhanced tax incentives for disaster mitigation investments.

Possible options for increasing SEM insurance take-up:

- Potential for limited SEM insurance scheme e.g. requiring prior investments in mitigation measures
- Potential for government support for additional CAT bond issues, but possibly expensive option (ECB/EOIPA 2023).
   Japan insurers already make up some 7½% of world reinsurance market.

# Stimulating local private-public partnerships for large-scale mitigation investments

- Private-public disaster partnerships successful in Kobe and elsewhere.
- SEM Resilience law 2019 supports local government/SEM partnerships.
- Private-public cooperation for disaster resilience with local government proved successful internationally, often involving insurers (Sugiura 2019)
- Competitions for public subsidies can provide the incentives to develop local partnerships (Friendly 2016)

#### **Possible rules for Competitions**

- Local government, business sector in high risk areas can compete for public subsidy prizes (overall public budget subsidy fixed in advance).
- Initial proposals for financing mitigation works, retrofitting for housing and public buildings, improved disaster management planning etc.
- Final details of project action plan agreed with central government
- Governance structure, involving businesses, emergency services, citizens

## Transformational resilience: is there a possible role for decentralisation?

- Business continuity is a major preoccupation for Japanese businesses and banks, particularly in light of potentially major natural disaster risks (Wakatabe 2019).
- Changing agglomeration economics improves competitiveness of decentralised cities
  - Networked offices and the increasing importance of innovation and design for competitiveness has improved
  - Canada has started developing a series of smaller specialised cities with infrastructure spending reinforced by an Innovation Superclusters challenge (Canada Innovation 2016) to develop regional business clusters: digital, crop genetics, manufacturing, AI, ocean tech.

This might be an idea that might have some relevance for Japan faced with potentially large scale disasters and a declining population.

- Development of small regional cities (100,000+) to safeguard government and business continuity, research and innovation, based upon existing regional centres with lower natural disaster risks
- Potential to restart regional economies, with excellent environment for families,
   high quality urban design, sustainability and earthquake resilience

## Potential Role of Private Financing in Mitigating Natural Disasters

There are a number of ways that private financing might help build resilience to natural disasters, particularly for household and SEMs:

- Households underestimate likelihood of natural disasters (also in EU and US)
  - Targeted insurance incentives and authoritative information and may help improve insurance participation and mitigating investment
- SEMs underinvest in disaster mitigation and are often locked out of insurance
  - Better facts, professional advice, and financing to stimulate retrofitting
  - Examining how to provide disaster insurance at least for those investing
- Building successful local-level private-public partnerships
  - Competitions with government subsidies for local economic developments can provide the catalyst for successful partnerships
- Decentralising to protect against the unexpectedly large disaster
  - Safeguarding business continuity, whilst providing opportunities to help reverse existing regional population divergences and provide a favourable environment for improving family life.

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